



Initiative
Cacao et
Forêts

ACTION PLAN

2022-2025

COCOA AND FORESTS INITIATIVE - (CÔTE D'IVOIRE)



TABLE OF CONTENTS

INTRODUCTION	4
FOREWORD	5
FOREWORD	6
LIST OF ABBREVIATIONS AND ACRONYMS	7
EXECUTIVE SUMMARY	8
INTRODUCTION	12
IMPLEMENTATION STRATEGY	14
THEMES AND INTERVENTION AREAS OF THE COCOA AND FORESTS INITIATIVE:	18
COMMITMENTS, ACTIONS AND ACTIVITIES	
Area 1: Forest protection and restoration: objectives and activities	18
Area 2: Sustainable production and sources of income for farmers	20
Area 3: Community participation and social inclusion	22
MONITORING AND EVALUATION	24
INSTITUTIONAL AND GOVERNANCE ARRANGEMENTS	24
BUDGET 2022-2025 ACTION PLAN	26
CHALLENGE ANALYSIS	34
CONCLUSION	35

MESSAGE FROM THE MINISTER OF WATER AND FORESTS



Laurent TCHAGBA

Minister of Water and Forests, Steering Committee Chairman of the Cocoa and Forest Initiative

Resting on the strength of Côte d'Ivoire's stated ambition to preserve, rehabilitate and expand forests on its territory, the Government of Côte d'Ivoire signed a convention on November 16th, 2017, in Bonn, Germany, on the Framework for Common Action of the Cocoa and Forests Initiative, with companies in the cocoa and chocolate industry.

The main objective of the Cocoa and Forests Initiative (ICF) is to stop deforestation due to cocoa farming.

The 2018-2020 pilot phase demonstrated significant gains, including policy, legislative and regulatory changes in the forestry sector and the implementation of agroforestry activities. These results were achieved on the one hand, thanks to the collaboration and consultation between the public institutions involved and, on the other hand, between public and private sector actors.

The ICF's action plan for the 2022-2025 period aims not only to consolidate the achievements of the pilot phase, but also to increase the impact of the actions initiated.

The major challenge remains the mobilization of the financial resources required for the successful implementation of the Cocoa and Forest Initiative, a challenge that the signatories of the Framework for Common Action (CAC) agreement intend to address.

In addition, special emphasis will be placed on operationalizing the Unified National Cocoa Traceability System and the National Forest Monitoring and Deforestation Early Warning System. All these instruments are necessary to meet the requirements of the future European Union regulation on imported deforestation.

The first results of the collaboration between the signatories of the Cocoa and Forests Initiative are encouraging.

However, I invite the partners of the cocoa and chocolate industry in Côte d'Ivoire to be more involved in the sustainable management of forests.

I also invite all stakeholders of the Cocoa and Forest Initiative (WCF, IDH, cocoa and chocolate companies...) to join their efforts, alongside the Ivorian Government and technical and financial partners, to promote a sustainable cocoa economy that respects the environment and preserves the forest heritage, through the successful implementation of the ICF 2022-2025 action plan.

MESSAGE OF WCF PRESIDENT



Chris Vincent

President, World Cocoa Foundation (WCF)

The World Cocoa Foundation (WCF), representing its members in the global cocoa and chocolate industry, warmly congratulates the Government of Côte d'Ivoire on the important step taken with the development of the Cocoa and Forests Initiative (ICF) Phase II Action Plan.

More than five years have passed since the launch of the ICF on November 2017 at COP 23 in Bonn, and the ICF remains an unprecedented model for public-private collaboration to address deforestation in the cocoa sector. Since the launch of the ICF, there have been significant successes, including:

- The remarkable leadership of the Ministry of Water and Forests in piloting an effective ICF governance structure.
- Government progress in adopting and implementing new forest policies that promote forest conservation and restoration.
- The promotion of cocoa-based agroforestry.
- The adoption of a national satellite monitoring platform to measure and track progress in efforts to combat deforestation.

In addition, companies have made significant progress toward meeting their ICF commitments.

This has been achieved through investments in traceability, cocoa-based agroforestry, forest conservation and restoration, and farmer training, as well as by partnering with the government to conserve classified forests and promote cocoa Agro-Forests in Category 3 Classified Forests.

We are at a critical juncture for the ICF future.

I am pleased to see the increased support and commitment from companies, governments and other stakeholders to ensure the continued success of ICF. While we have had much success on the ground, we know that we must accelerate and increase our investments and collaboration if we are to achieve our goal of eliminating deforestation and restoring degraded forests. We also need to develop collective actions and collaborations in priority forest landscapes, focusing on the most important areas most suitable for forest conservation and restoration. WCF and IDH will work together to mobilize all stakeholders to collectively invest in forest conservation and sustainable management in ICF priority landscapes.

WCF and ICF's 36 member companies are committed to continuing to work in partnership with the Ivorian government to support the implementation of national strategies for forest conservation and restoration and sustainable cocoa production.

MESSAGE OF IDH CHAIRMAN



Daan Wensing

Managing Director & Chairman of the Board, IDH

2022 marked a turning point in the fight against deforestation in Côte d'Ivoire. The 15th session of the Conference of the Parties of the United Nations Convention to Combat Desertification (COP15) was held in Abidjan. The Ivorian government announced reinforced actions to restore its forest cover to 20% (at least) by 2030 and thus meet its commitments in this area. This announcement comes at a critical time for the global cocoa industry, as the imminent entry into force of the new European Union regulation on imported deforestation will affect the cocoa market and the zero emission ambitions of cocoa and chocolate companies.

The momentum continued after COP15, so the momentum and sense of urgency for action remained tangible. At the highly successful and well-received Cocoa and Forest Initiative (ICF) side event held at COP27 in Egypt in 2022, the strong representation from the Ivorian government and private sector partners gave a clear message of dedication to the success of the Initiative and left no doubt about the commitment of partners to the ICF and their shared willingness to take meaningful action.

The Cocoa and Forests Initiative is an unprecedented public-private partnership, ideally positioned to combat deforestation by combining policy dialogue and on-the-ground investments. The commitment and perseverance of all signatories must be commended, especially as the urgency to act continues to grow.

This 2022-2025 action plan marks the beginning of the ICF second phase. Over the past five years (5), the ICF signatories, with the support of the World Cocoa Foundation (WCF) and IDH, have succeeded in establishing a strong public-private partnership that facilitates policy dialogue and promotes joint interventions.

A solid foundation has been established, with renewed forest management policies and a national cocoa traceability system underway. Companies have fully integrated ICF into the scaling up of agroforestry and the deployment of traceability systems. It is now time to take ICF to the next level: collective action must be at the heart of the way forward.

I would like to emphasize how important it is that this commitment, on the part of the ICF signatories, be seen by the international community. We have a strong foundation, now it's time to make a bigger impact. Stronger public sector ownership should lead to clearer policies and stronger enforcement. Greater transparency on the part of the private sector should enable real collective action and joint investment. From all sides, much more investment needs to be mobilized, not only from signatories but also from external partners. We need partners who will hold hands to get out of their comfort zone and do more. This action plan is an invitation to focus on implementing the commitment, and that is where all energy must now be channeled.

As IDH, we will continue to provide support for the ICF success and stand ready to leverage our extensive experience in mobilizing investments for sustainable landscapes across a wide range of geographies and value chains. We are delighted to see that the ICF Signatories have committed to focusing their collective actions around Côte d'Ivoire's key forest relics. Positive impact for forest conservation and restoration requires a clear vision and shared goals, supported by good governance and sound financial management, but most importantly, the inclusion of thousands of cocoa farmers and their communities

LIST OF ABBREVIATIONS AND ACRONYMS

CAC	Framework for Common Action
CDN	Nationally Determined Contributions
DANIDA	Danish International Development Agency
EIS	Social Impact Assessment
FC	Classified Forests
GES	Greenhouse Gases
ICF	Cocoa and Forests Initiative
IDH	the Sustainable Trade Initiative
MINEDD	Ministry of Environment and Sustainable Development
MINEF	Ministry of Water and Forests
OIPR	Ivorian Office of Parks and Reserves
PANCC	National Action Plan on Climate Change
PND	National Development Plan
P&R	Parks and Reserves
PTF	Technical and Financial Partners
P4F	Partnerships For Forests
REDD+	Reducing Emissions from Deforestation and Degradation
SEP REDD+	REDD+ Permanent Executive Secretariat
SODEFOR	Forest Development Corporation
SPREF	Forest Preservation, Rehabilitation and Extension Strategy
WCF	World Cocoa Foundation (Fondation Mondiale du Cacao)

EXECUTIVE SUMMARY

The Cocoa and Forest Initiative (ICF) is a public-private partnership that aims to eliminate deforestation in the cocoa supply chain. Specifically, the initiative focuses on forest protection and restoration, agroforestry and sustainable cocoa production, social inclusion and community participation in cocoa growing areas. Thus, the initiative is in line with the policy of Preservation, Rehabilitation and Extension of Forests and supports the Ivorian government's desire to reach 20% forest cover by 2030.

By bringing together several strategic actors in the cocoa sector, the Cocoa and Forest Initiative (ICF) offers a unique opportunity to define and implement joint actions to address the complex issues related to cocoa production and forest preservation. Through this initiative, public cocoa and forestry stakeholders as well as private actors in the cocoa sector want to demonstrate that agricultural cocoa production is compatible with the preservation and restoration of forests, through the adoption of more sustainable farming practices, including agroforestry.

The first implementation phase of the ICF from 2018 to 2020, which served as a pilot phase, revolved around the implementation of projects conducted individually or in small coalitions by the initiative's signatories. The funding mobilized and the projects carried out within this framework have achieved satisfactory results, particularly in the areas of agroforestry, cocoa traceability and forest monitoring and early warning systems for deforestation.

The Steering Committee of March 31st, 2022 reviewed this phase and specified the guidelines for the development of the action plan of phase II of the ICF in Côte d'Ivoire for the period 2022-2025.

This phase II, will remain centered around three (3) ICF pillars, namely :

1. Forest protection and restoration :
implementation of large-scale public-private partnership projects for the protection and restoration of selected classified forests and parks & reserves and surrounding landscapes. The classified forests of Yapo-Abbé (24,592 ha), Tamin (24,934 ha), Cavally (64,200 ha), the Mont-Péko National Park (34,000 ha), the Mabi-Yaya Reserve (61,282 ha) and the Bossématié Reserve (21,550 ha) and their peripheral areas are among the priority landscapes identified for these public-private partnerships.

2. Agroforestry and sustainable cocoa production :
These themes are promoted through the sustainability programs implemented by the ICF signatories. Strengthening the mapping of cocoa supply chains, with the establishment of a national traceability system, is a key priority for the signatories under this pillar.

3. Community participation and social inclusion :
Strengthening activities for greater social inclusion and community engagement. It should be noted that community participation will be taken into account in the implementation of all activities in the 2022-2025 action plan. The same is true for the "Gender" aspect.

The efficient implementation of this phase II (2022-2025) will be made possible by more inclusive governance, to make it more flexible and effective, a better approach to mobilizing technical and financial resources and strengthened communication.

Summary of key results identified in the 2022-2025 Action Plan

Forests Protection and Restoration

Result 1 : Protection and restoration projects and programs are developed for collective stakeholder investment in selected classified forests, parks, reserves and landscapes.

Result 2 : The satellite monitoring system (IMAGES) for ICF is operationalized.

Sustainable production and income sources for farmers

Result 3 : A unified national traceability system is established.

Result 4 : Agroforestry projects are implemented.

Result 5 : Collaboration of stakeholders for the promotion of agroforestry is strengthened

Results 6 : Sustainable production projects and programs including activities related to land tenure security and improvement of farmers' income are developed.

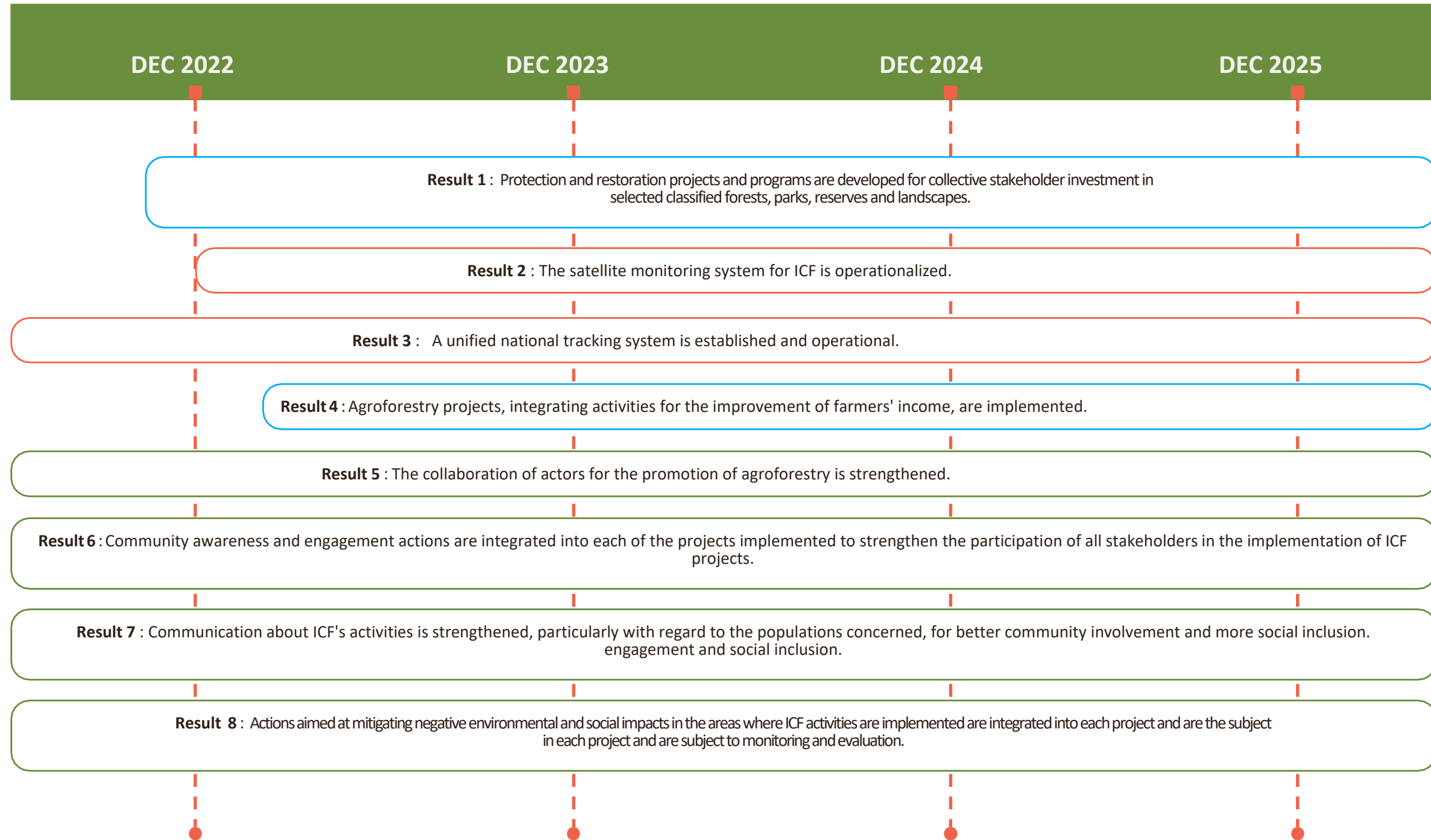
Communities participation and social inclusion

Result 7 : Community awareness and engagement actions are integrated into each of the projects implemented to strengthen the participation of all stakeholders in the implementation of ICF projects.

Result 8 : Communication about ICF activities is strengthened, particularly with the populations concerned, for better community involvement and more social inclusion.

Result 9 : Actions to mitigate negative environmental and social impacts in the areas where ICF activities are implemented are integrated into each project and are subject to monitoring and evaluation.

IMPLEMENTATION SCHEDULE



INTRODUCTION

Context

Since its independence, Côte d'Ivoire's economy has been based on sectors that put a lot of pressure on forest resources, led by the agricultural sector.

Thus, the country's primary forest has been progressively transformed into a mosaic of secondary forests, cash crop plantations, food crops and wastelands.

Forest cover has declined from 12 million hectares in 1960 to 7.9 million hectares in 1990, to 3.4 million hectares in 2015 and to 2.97 million hectares in 2021.

Over the past two decades, sustainability issues in the agricultural sector have evolved. For stakeholders, the priority issues are :

- The fight against climate change ;
- The respect of national and international environmental and social standards (and regulations) in the production systems of agricultural commodities ;
- The availability of information on the origin and production conditions of products.

Cocoa, of which Côte d'Ivoire is the world's leading producer, is the main engine of the country's economic growth. It accounts for approximately 22% of its GDP and more than 50% of its export earnings (Conseil Café Cacao).

Unfortunately, Côte d'Ivoire's performance in cocoa production has been to the detriment of its forestry heritage. Indeed, cocoa farming is one of the major causes of the degradation of the Ivorian forests. In order to reverse the deforestation trend, the Governments of Côte d'Ivoire and Ghana and about thirty companies in the cocoa and chocolate sector signed the

Framework for Common Action (CAF) of the Cocoa and Forests Initiative (CFI), in November 2017, on the sidelines of COP 23, in Bonn (in Germany).

These various signatories have made it their mission to eliminate deforestation in the cocoa supply chain.

In 2018, the government of Côte d'Ivoire and its cocoa industry partners translated the CAC commitments into an implementation plan covering a three-year transitional period (2018-2020), called the pilot phase. At the end of this pilot phase, satisfactory results were recorded, including :

- The reform of the legislative and regulatory framework of the forestry sector with the adoption of the new forestry code on July 23th, 2019 ;
- The strengthening of the mapping of the supply chain ;
- The promotion of agroforestry ;
- The launch of the project to set up a unified national cocoa traceability system ;
- The adoption of a satellite-based forest monitoring system within the framework of the ICF.

However, certain challenges remain to be met, notably: the strengthening of forest protection and restoration with more assertive contributions from the private sector and technical and financial partners, the finalization of the project to set up a unified national cocoa traceability system, the operationalization of the national forest monitoring system and the effective mobilization of financial resources to fund the initiative's activities.

Main objectives

The main objective of this action plan is to contribute to the realization of the commitments made by the Ivorian government and the cocoa and chocolate industry to work together to halt deforestation and promote forest protection and restoration in the cocoa supply chain in Côte d'Ivoire, as outlined in the ICF's Framework for Common Action.

It is in line with the Ivorian government's ambitions to move towards sustainable cocoa and to contribute to the restoration of the national forest cover to at least 20% by 2030, as outlined in the National Development Plan (PND), the National Action Plan on Climate Change (PANCC), the Strategy for the Preservation, Restoration and Extension of Forests (SPREF), the Nationally Determined Contributions (CDN) and the Abidjan Initiative presented by the Government at COP 15. It also takes into account the new EU regulation on deforestation.

This action plan will help the government and its private sector partners pursue the common goal of reducing greenhouse gas (GHG) emissions from deforestation and forest degradation, maintaining cocoa productivity without additional forest conversion, reducing poverty, and helping conserve biodiversity.

Methodology

Approach

A multi-sectoral participatory approach was adopted to involve a wide range of stakeholders in the development of this action plan (Ministry of Water and Forests, the Coffee and Cocoa Council, Ministry of Environment and Sustainable Development, the Forest Development Company, the Ivorian Office of Parks and Reserves, the World Cocoa Foundation, technical and financial partners of Côte d'Ivoire, Civil Society organizations, etc.). It was articulated around the following steps:

- Collection and analysis of available documents on the ICF and related initiatives ;
- Consultation with ICF stakeholders.

- Development of a draft 2022-2025 ICF Action Plan ;
- Consideration of stakeholder feedback and development of the final ICF 2022-2025 Action Plan document within the framework of this document.

Policy Alignment

This action plan takes a coordinated and strategic approach to aligning ICF activities with the various programs and policies of the government (the National Development Plan, the Forest Preservation and Restoration Strategy, the vision of recovering 20% of the forest estate by 2030), the chocolate and cocoa industry, and the National REDD+ Strategy, in order to ensure ownership of programs and activities, harmonization of the sector, and coordinated implementation of activities to optimize results.

At the international level, this action plan is aligned with the various international treaties and conventions that Côte d'Ivoire has signed and ratified. These include the Convention on Biological Diversity, the United Nations Convention to Combat Desertification, whose 15th Conference of the Parties was held in Abidjan from May 9 to 20, 2022, the New York Declaration on Forests and the Paris Agreement of 2015.

All these agreements aim to enable Côte d'Ivoire to reduce greenhouse gas emissions, preserve biological diversity, promote fair and equitable sharing of benefits arising from the use of genetic resources and support livelihoods as alternatives to deforestation motivated by poverty and basic needs. These conventions have been translated into national policies, which currently guide national development and resource allocation.

At the national level, this action plan is aligned with the forestry policy, which is expected to achieve a forest cover of at least 20% of the national territory by 2030, compared to the current less than 10% by 2021, and the environmental policy, which has as one of its key objectives for 2030 the reduction of GES emissions by at least 55% compared to 1990 levels.

¹ National forest and wildlife inventory of Cote d'Ivoire 2021

IMPLEMENTATION STRATEGY



In order to ensure successful implementation of this action plan, strategies and guiding principles have been defined as follows:

Public-private partnerships and collective action

This plan will emphasize large-scale implementation of activities through public-private partnerships/coalitions and joint action around pre-selected priority forests, parks and reserves and landscapes.

Multi-stakeholder involvement

The implementation of the 2022-2025 action plan will continue to follow a participatory process, including all stakeholders interested in achieving the set objectives. Relevant stakeholders, such as civil society organizations, local authorities, traditional authorities, farmers and farmers' organizations, and technical and financial partners, will play a crucial role at all levels of its implementation.

Regional approach

As in the previous implementation plan, there will be regular exchanges, sharing of lessons to set common guidelines to ensure replication and scaling up of successes in Côte d'Ivoire and Ghana, both signatories to the ICF.

Alignment with Existing Initiatives

Based on the ideology and value of maximizing resources and avoiding replication, the Cocoa and Forests Initiative will not seek to initiate new projects similar to existing ones but will continue to align with existing government and private sector efforts and initiatives by other stakeholders that seek to reduce deforestation, promote sustainable cocoa production and protect the environment.

Resource Mobilization and Funding

ICF will continue to work to create an enabling environment for private sector investment in forest protection to enable the mobilization of additional financial resources for the activities and actions required to implement the commitments made in the CAC. In addition, the Government of Côte d'Ivoire will help provide financial resources for the implementation of this plan, which will ensure the necessary financial support for implementation.

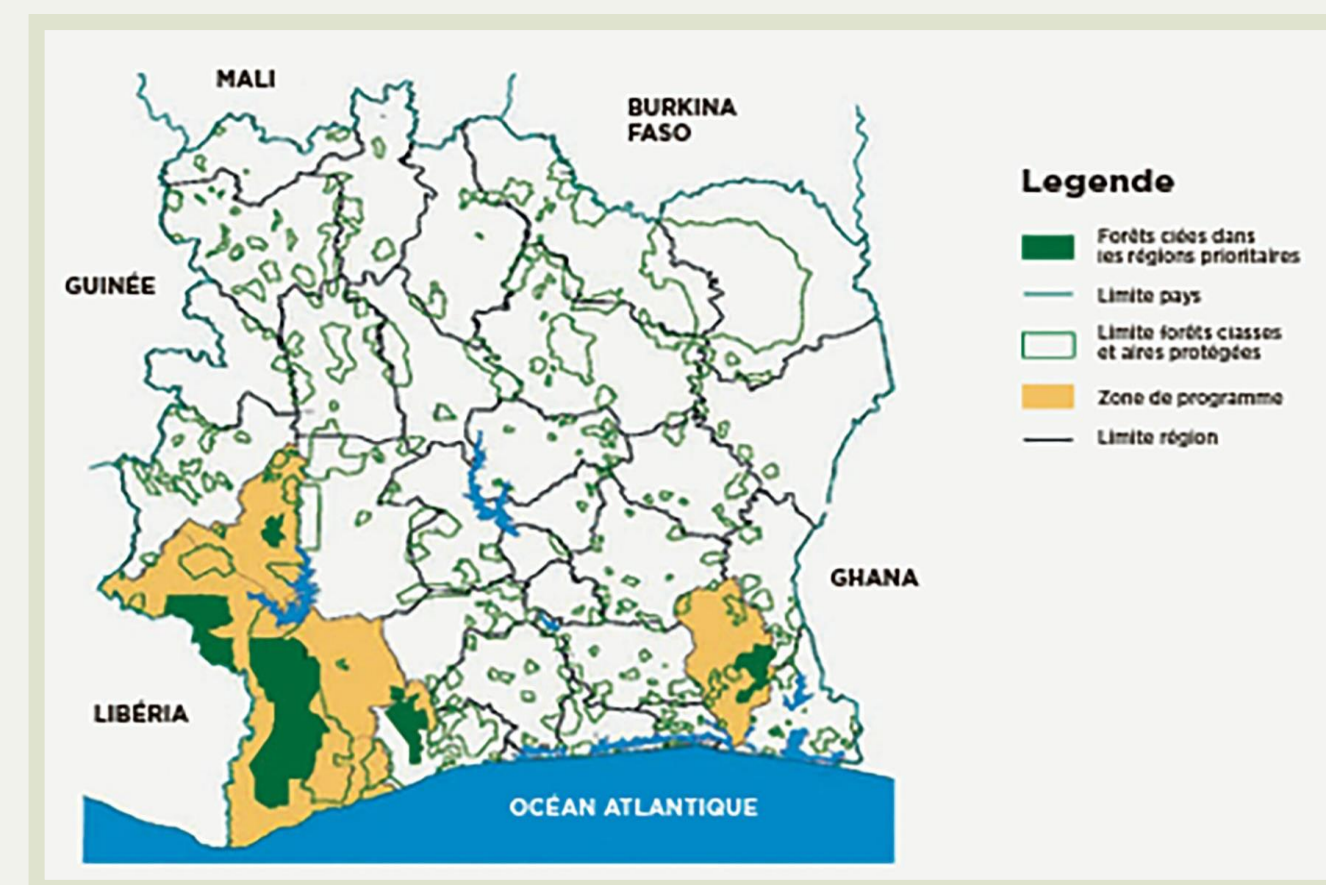
Between 2018 and 2020, the secretariat's activities were funded by donor agencies, in particular the Partnerships for Forests (P4F), the Government of the Netherlands, and other partners such as the World Bank, BUZA, and the Danish International Development Agency (DANIDA).

Implementation areas

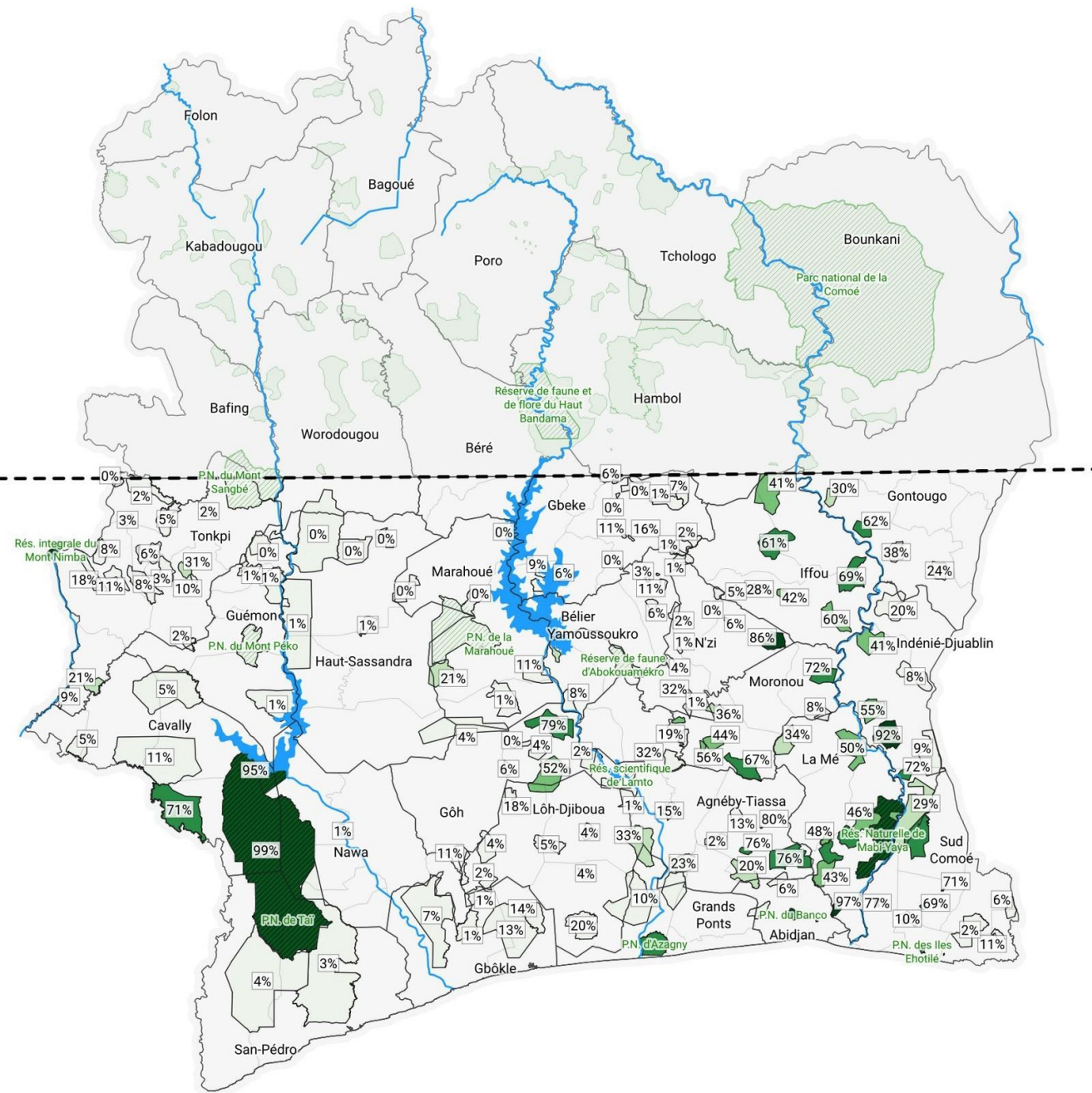
In the first phase of the ICF (2018-2020), five priority regions were selected, based on criteria related to forest conservation, cocoa production, and population density. These are : Guémon, Cavally, Nawa, San Pedro and La Mé.

The second phase aims to go beyond this by promoting large-scale projects conducted in a concerted effort by stakeholders from the public, private and civil society sectors. For a better impact on forests and farmers and to optimize the use of resources, the 2022-2025 action plan will also focus on priority classified forests, parks and reserves, located within the priority intervention areas:

Parks and Reserves		
1	Parc National du Mont Péko (34 000 ha)	Guémon region
2	Natural reserve of Bossématié (21 550 ha)	Indénié region Djuablin
3	Natural Reserve Mabi-Yaya (61 282 ha)	Mé region
Classified forests		
1	Classified forest of Tamin (24 934 ha)	Sud Comoé region
2	Classified forest of Yapo Abbé (24 592 ha)	Agnéby- Tiassa
3	Classified forest of Cavally (64 200 ha)	Cavally region



Map of priority regions for the ICF start-up phase



Map showing the classified forests, parks and reserves selected under the ICF

The implementation process will first focus on identifying key stakeholders within the landscapes, raising their awareness of the ICF, and establishing partnerships. This will be followed by the development and implementation of integrated landscape management plans.



COCOA AND FORESTS INITIATIVE THEMES AND FOCUS AREAS: COMMITMENTS, ACTIONS AND ACTIVITIES

The 2022-2025 ICF action plan is organized around the three key areas of the initiative in Côte d'Ivoire to ensure the sustainable management of forest and cocoa landscapes :

-  **Forest protection and restoration**
-  **Agroforestry and sustainable cocoa production**
-  **Community participation and social inclusion**

Under each area, the plan includes objectives and activities, as presented below.

Area 1 : Forest protection and restoration: objectives and activities

The Ivorian State has opted for a forestry policy of which implementation strategy aims to increase the forest cover to 20% (at least) of the national territory by 2030 as opposed to 9.2% to date (for 2.97 million hectares), i.e. an increase of three (03) million hectares of forest.

It is with this in mind that ICF is working to ensure that the remaining forest area of Côte d'Ivoire is conserved, restored and rehabilitated.

The remaining forest relics are an integral part of the priority landscapes selected by ICF. These are the forests of the rural domain, protected areas and classified forests.

This area has one major objective, namely :

Objective 1 : Ensure the protection and restoration of selected classified forests and parks & reserves.

Two results will be sought :

- **Result 1** : Protection and restoration projects will be developed for collective investment by stakeholders in classified forests, parks and reserves.

It will also create an enabling environment for investments in forest protection and restoration, including clarification of the legal framework for carbon credit management and the creation of other incentives.

- **Result 2** : The satellite monitoring system adopted under the ICF (IMAGES) is operationalized and useful for strengthening protected area monitoring and enforcement actions, as appropriate..

The activities to be carried out under this area are detailed below.

OBJECTIVE 1 : Ensure the protection and restoration of selected priority forests	
Result 1 : Protection and restoration projects are developed for collective investment by stakeholders in the selected classified forests and parks and reserves and their peripheral areas.	
ACTIVITY 1.1.1	Establish the selection of category 1 and 2 classified forests (FC), parks and reserves (P&R) based on the criteria of the March 2022 steering committee and propose them to the technical committee
INSTITUTIONS LEADERS / STAKEHOLDERS	ICF Secretariat
TIMELINE	T3 2022
ACTIVITY 1.1.2	Develop, for each of the selected forests, a participatory management (protection/restoration) project proposal, including budget and financing plan
INSTITUTIONS LEADERS / STAKEHOLDERS	ICF Secretariat
TIMELINE	T1-T4 2023
ACTIVITY 1.1.3	Validate project proposals, including budgets and financing arrangements
INSTITUTIONS LEADERS / STAKEHOLDERS	Steering Committee
CALENDRIER	T2-T4 2023
ACTIVITY 1.1.4	Implement forest protection and restoration projects
INSTITUTIONS LEADERS / STAKEHOLDERS	ICF Signatories
TIMELINE	T3 2023 – 2025
ACTIVITY 1.1.5	Ensure the monitoring and evaluation of projects
INSTITUTIONS LEADERS / STAKEHOLDERS	Monitoring and evaluation entity
TIMELINE	2023 - 2025
Result 2 : The satellite monitoring system is operationalized and useful for strengthening the monitoring of protected areas and carrying out enforcement actions, if necessary.	
ACTIVITY 1.2.1.	Make the deforestation monitoring and warning system operational
INSTITUTIONS LEADERS / STAKEHOLDERS	Secretariat
TIMELINE	T1 2023
ACTIVITY 1.2.2	Ensure the monitoring of priority forests, parks and reserves based on alerts and data provided by the satellite tool
INSTITUTIONS LEADERS / STAKEHOLDERS	MINEF-MINEDD, OIPR and SODEFOR
TIMELINE	2023 - 2025
ACTIVITY 1.2.3	Carry out monitoring and evaluation of activities
INSTITUTIONS LEADERS / STAKEHOLDERS	Monitoring and evaluation entity
TIMELINE	2023 - 2025
ACTIVITY 1.2.4	Use the satellite monitoring system to determine the deforestation rate in Côte d'Ivoire
INSTITUTIONS LEADERS / STAKEHOLDERS	MINEF
TIMELINE	2023 - 2025

Area 2 : Agroforestry and sustainable cocoa production

This theme has a double objective :

(i) to guarantee zero deforestation cocoa production through the establishment of a national traceability system ;

(ii) to produce more cocoa on less land while improving farmers' incomes, through the promotion of agroforestry, good agricultural practices (including climate change smart practices) and the diversification of income sources. Activities will also be conducted to strengthen land tenure security for farmers.

Objective 2 : Supporting the implementation of the national traceability system

The objective is to promote and maintain the quality of cocoa and to ensure that sustainably produced cocoa is traceable to its origin.

The traceability system will document the history of cocoa and track it through the supply chain. This activity is based on the census and identification (map) of farmers, the mapping of cocoa plots and the bagging at the field for export. This will develop transparency in the sector, in order to reduce transaction costs and increase profit margins for sustainably produced cocoa. This mechanism aims to trace the origin of cocoa beans from farms to ports, in order to protect forests and put an end to illegal plantations in protected areas; to secure and make reliable the recording of physical and financial flows at the edge of the field through the use of innovative and efficient technological solutions (bank or mobile payment of farmers).

The project is led at the national level by the Cocoa Council. ICF will facilitate consultation and collaboration between the different stakeholders for an efficient implementation of the national traceability system.

One result will be sought under this objective :

- **Result 3** : A unified national traceability system is implemented.

Objective 3 : Promote agroforestry and sustainable production

This will involve promoting the development of agroforestry as a sustainable production mechanism, particularly in connection with the implementation of the African standard of the ARS 1000 series for sustainable cocoa. Agroforestry also plays a key role in the process of income diversification for producers and climate resilience / climate smart cocoa.

Two outcomes will be sought under this objective :

Result 4 : Agroforestry projects, integrating activities for the improvement of producers' income, are implemented. In addition to standardizing agroforestry as an approach to cocoa cultivation, these projects will contribute to the improvement of producers' income through support for the valorization of products from agroforestry systems, training and technical support for producers on the themes of good agricultural practices and agricultural entrepreneurship, community awareness (tree ownership, women's access to land, etc.), land tenure security and the development of incentive mechanisms (payments for environmental services, carbon finance, etc.). The first step in this outcome will be to conduct a baseline survey to collect information on current and future projects from ICF signatories, particularly the private sector. This will make it possible to quantify the objectives and impacts targeted by these actions and to expand their monitoring.

- **Result 5** : Actors collaborate to promote agroforestry.

The activities to be carried out under this area are detailed below.

OBJECTIVE 2 : Support the implementation of the traceability system	
Result 3 : unified traceability system at the national level is established..	
ACTIVITY 2.3.1	o-organize periodic meetings with the CCC on the progress of the development of the national traceability system.
INSTITUTIONS LEADERS / STAKEHOLDERS	Coffee and Cocoa Council / ICF Secretariat
TIMELINE	2022-2025
ACTIVITY 2.3.2	Monitor the implementation of the Unified Traceability System
INSTITUTIONS LEADERS / STAKEHOLDERS	Coffee and Cocoa Council / ICF Secretariat
TIMELINE	2022-2025
ACTIVITY 2.3.3	Contribute to the establishment of the regulatory framework for the adoption of the traceability system.
INSTITUTIONS LEADERS / STAKEHOLDERS	Coffee and Cocoa Council / ICF Secretariat
TIMELINE	2022-2025
ACTIVITY 2.3.4	Strengthen the capacity of value chain actors to manage the traceability system
INSTITUTIONS LEADERS / STAKEHOLDERS	Coffee and Cocoa Council / ICF Secretariat
TIMELINE	2022-2025
OBJECTIVE 3 : Promote agroforestry and sustainable production	
Result 4 : Agroforestry projects, integrating activities for the improvement of farmers' income, are implemented.	
ACTIVITY 3.4.1	Conduct a quantified inventory of ongoing and planned agroforestry projects by partners for the period 2022-2025
INSTITUTIONS LEADERS / STAKEHOLDERS	ICF Secretariat
TIMELINE	T4 2023
ACTIVITY 3.4.2	Establish a reporting system to monitor the projects being implemented.
INSTITUTIONS LEADERS / STAKEHOLDERS	Coffee and Cocoa Council / ICF Secretariat
TIMELINE	T1 2023
ACTIVITY 3.4.3	Implement sustainable production projects including activities related to land tenure security and improvement of farmers' income
INSTITUTIONS LEADERS / STAKEHOLDERS	ICF Signatories
TIMELINE	T3 2023 – 2025
ACTIVITY 3.4.4	Monitor the implementation of identified projects
INSTITUTIONS LEADERS / STAKEHOLDERS	ICF Secretariat
TIMELINE	2023-2025
Result 5 : Collaboration of stakeholders for the promotion of agroforestry is strengthened.	
ACTIVITY 3.5.1	Organize regular workshops to share information and experiences on agroforestry projects
INSTITUTIONS LEADERS / STAKEHOLDERS	Coffee and Cocoa Council / ICF Secretariat / ICF Secretariat
COLLABORATING INSTITUTIONS	Industry and implementing partners
TIMELINE	2022-2025
ACTIVITY 3.5.2	Strengthen the capacity of stakeholders in agroforestry
INSTITUTIONS LEADERS / STAKEHOLDERS	MINEF, WCF, Industry and Cocoa Council
TIMELINE	2022-2025

Area 3 : Community participation and social inclusion

Deux objectifs majeurs seront recherchés, notamment :

Objectif 4 : Renforcer la participation des communautés dans la mise en œuvre des projets de l'ICF et favoriser l'inclusion sociale.

La participation effective et la responsabilisation des communautés dans les régions de production du cacao, ainsi que celle des organisations de la société civile dans la mise en œuvre des actions du Cadre d'action, sont nécessaires pour le succès de l'initiative.

Cet objectif sera pris en compte dans la mise en œuvre des différents projets relatifs aux deux premiers axes (Protection et restauration des forêts et la production durable du cacao).

Deux résultats seront visés dans le cadre de cet objectif :

- **Résultat 6:** Des actions de sensibilisations et d'engagement communautaires sont intégrées dans chacun des projets mis en œuvre pour renforcer la participation de toutes les parties prenantes dans la mise en œuvre des projets de l'ICF ;
- **Résultat 7:** La communication relative aux activités de l'ICF est renforcée, notamment vis-à-vis des populations concernées, pour un meilleur engagement communautaire et plus d'inclusion sociale.

Objectif 5 : Garantir les sauvegardes sociales

Conformément à l'engagement de mettre en place des sauvegardes pour atténuer les impacts sociaux et environnementaux potentiels pendant la mise en œuvre des activités du projet, les lignes directrices élaborées seront finalisées et mises en œuvre.

- **Résultat 8:** Des actions visant à atténuer les impacts environnementaux et sociaux négatifs dans les zones de mise en œuvre des activités de l'ICF sont intégrées à chaque projet et font l'objet de suivi & évaluation.

Les activités à mener dans le cadre de cet axe sont détaillées ci-dessous.

OBJECTIVE 4 : Strengthen community participation in the implementation of ICF projects and promote social inclusion	
Result 6 : Community awareness and engagement actions are integrated into each of the projects implemented to strengthen the participation of all stakeholders in the implementation of the ICF projects.	
ACTIVITY 4.7.1	Organize consultations at the cocoa community level on the implementation of the Framework for common Action and develop a community engagement roadmap.
INSTITUTIONS LEADERS / STAKEHOLDERS	ICF Secretariat
TIMELINE	T1 – T2 2023
ACTIVITY 4.7.2	Ensure that community sensitization and engagement actions, in line with the roadmap developed, are integrated into each of the projects developed around the selected FC and P&R
INSTITUTIONS LEADERS / STAKEHOLDERS	ICF Secretariat
TIMELINE	2022 - December 2025
ACTIVITY 4.7.3	Monitor the implementation of the roadmap for community engagement under the ICF
INSTITUTIONS LEADERS / STAKEHOLDERS	ICF Secretariat
TIMELINE	2023 – 2025
Result 7: Communication about ICF activities is strengthened, especially to affected populations, for better community engagement and social inclusion.	
ACTIVITY 4.8.1	Develop and implement a communication and outreach plan for ICF
INSTITUTIONS LEADERS / STAKEHOLDERS	ICF Secretariat
TIMELINE	T4 2022 – 2025
ACTIVITY 4.8.2	Develop and disseminate a social inclusion guide for ICF activities
INSTITUTIONS LEADERS / STAKEHOLDERS	ICF Secretariat
TIMELINE	2023 – 2025
OBJECTIVE 5 : Ensure social safeguards	
Result 8 : Actions to mitigate negative environmental and social impacts in the areas of implementation of ICF activities are integrated into each project and are subject to monitoring and evaluation.	
ACTIVITY 5.9.1	Define, for each project around the selected Classified Forests and P&R, a study of the social and environmental impacts of the activities, as well as the required safeguards
INSTITUTIONS LEADERS / STAKEHOLDERS	ICF signatories and project implementation partners
TIMELINE	2023 – 2025
ACTIVITY 5.9.2	Implement identified safeguards in conjunction with local communities and civil society organizations.
INSTITUTIONS LEADERS / STAKEHOLDERS	ICF Signatories and Project Implementing Partners
TIMELINE	2023 - 2025
ACTIVITY 5.9.3	Carry out monitoring and evaluation of social safeguards actions
INSTITUTIONS LEADERS / STAKEHOLDERS	Monitoring and Evaluation Entity
TIMELINE	2023 - 2025

MONITORING AND EVALUATION

A monitoring-evaluation framework for the Initiative has been implemented by SEP-REDD+, the entity identified to ensure the implementation of monitoring-evaluation of the GSI. This framework will serve as a basis for the development of a monitoring and evaluation system integrated into the projects and activities conducted under this action plan.

INSTITUTIONAL AND GOVERNANCE ARRANGEMENTS

Institutional Roles and Responsibilities

The governance bodies of the Cocoa and Forests Initiative were established by an interministerial order issued on July 03rd, 2018.



The governance framework for the implementation of the ICF in Côte d'Ivoire includes a steering committee, a technical committee, working groups, a permanent secretariat, and a monitoring and evaluation body.

The Steering Committee is responsible for providing strategic guidance and impetus for the functioning of the governance bodies established in the CAC, validating the proposals made by the Technical Committee, ensuring governance in the process of implementing the Framework for Common Actions.

The Technical Committee is responsible for coordinating the effective implementation of the actions defined in the CAC, supervising the work of the various working groups and validating their action plans, making proposals received by the Steering Committee, preparing the various meetings of the Steering Committee.

The Permanent Secretariat is responsible for preparing and organizing the meetings of the Steering Committee and the Technical Committee, assisting the signatories in the preparation and implementation of the Action Plan, coordinating funding mobilization activities, preparing progress reports, ensuring the sharing of information among all the stakeholders of the Cocoa-Forests Initiative, and mobilizing funding for the Initiative's operational functioning.

The Permanent Executive Secretariat of REDD+ monitors and evaluates progress at the national level and reports to the Technical Committee and the Steering Committee.

Operational activities are implemented by public structures (Ministry of Water and Forests, Conseil Café Cacao, etc.), private companies that are signatories to the ICF's Framework for Common Actions and civil society.

For a more dynamic initiative, a review of the current ICF governance will be proposed to make it more flexible. This proposal will be made to the Steering Committee for validation and should result in the revision of the 2018 inter-ministerial order.

This revision will allow for greater collaboration between ICF member institutions.

Communication Plan

The 2022-2025 Action Plan will be accompanied by a communication strategy that will cover activities in both Ghana and Côte d'Ivoire.

This communication strategy will define the objectives, communication targets, key messages, communication tools and actions to be taken, including the management of the website dedicated to ICF activities. It will also define the branding strategy and communication rules to be followed by all Initiative partners.

Pending the definition of this strategy, it is expected that all ICF stakeholders will inform each other of any external communication that includes the promotion of the Initiative, and allow a reasonable period of time for feedback on the messages to be communicated.

This applies to all means of communication, including events, public presentations, interviews, blog posts, workshops, etc.



2022-2025 ACTION PLAN BUDGET

RESULTATS CHAIN	TITLED	DELIVERABLE	DUREE	2022	2023	2024	2025	TOTAL (EURO)	COMMENTAIRES
OBJECTIVE 1	Ensure the protection and restoration of selected Classified Forests and Parks and Reserve								
RESULT 1	Protection/restoration projects/programs are developed for collective stakeholder investment in selected Classified Forests/P&R and landscapes								
Activity 1	Establish the selection of Category 1 and 2 Classified Forests (FC), parks and reserves based on the criteria of the March 2022 steering committee and propose them to the technical committee	The criteria for the selection of Category 1 and 2 Classified Forests, parks and reserves are available and validated	T3 2022	1000				1000	
Activity 2	Develop, for each of the selected forests, a participatory management (protection/restoration) project proposal, including budget and financing plan.	A participatory management (protection/restoration) project proposal is developed for each of the selected forests	T1-T2 2023		300,000			300,000	See budget proposed by the consultants for the project proposal around classified forests, parks and reserves
Activity 3	Validate project proposals	Project proposals are validated	T2 2023						See Technical Committee budget
Activity 4	Implement forest protection and restoration projects	Forest protection and restoration projects are implemented	T3-2023-2025						Defined on a project basis
Activity 5	Ensure the monitoring and evaluation of projects	An annual report is available and submitted to the COPIL	2023-2025		0	0	0	-	Included in the budget for protection and restoration projects
TOTAL				1,000	300,000	-	-	301,000	
RESULT 2	Satellite monitoring system for ICF is operationalized								
Activity 6	Make the deforestation monitoring and alert system operational	The existing national monitoring and warning system for ICF is operational	T4 2022		300000	300000	300000	900000	Included in the budget for protection and restoration projects
Activity 7	Ensure monitoring of classified forests, parks and priority reserves identified based on alerts and data provided by the satellite tool	Monitoring report available	2023-2025					-	Included in the budget for protection and restoration projects
Activity 8	Carry out monitoring and evaluation of activities	An annual report is available each year, including data on monitoring and evaluation	2023-2025						Included in the budget for protection and restoration projects
Activity 9	Use the satellite monitoring system to determine the evolution of forest cover in the areas covered by the ICF	The evolution of forest cover in the areas covered by the ICF is determined each year	2023-2025		4000	4000	4000	12,000	Number of reports to be produced (12 reports per year per identified forest. A total of 72 reports per year, i.e. 432 in 3 years) Contribution of MINEF
TOTAL				-	304,000	304,000	304,000	912,000	

RESULTATS CHAIN	TITLED	DELIVERABLES	DURATION	2022	2023	2024	2025	TOTAL (EURO)	COMMENTS
OBJECTIVE 2	Support the implementation of the national traceability system								
RESULT 3	A unified national traceability system is established and operational								
Activity 10	Co-organize periodic meetings with the CCC on the progress of the development of the national traceability system	Periodic meetings on the status of the development of the national traceability system are held	2022-2025		10000	10000	10000	30,000	2 meetings per year or 6 meetings in 3 years
Activity 11	Ensure the follow-up of the implementation of the Unified Traceability System	A progress report is presented periodically (Implementation plan, pilot phase, Extension and generalization)	2022-2025		0	0	0		Not budgeted
Activity 12	To contribute to the implementation of the regulatory framework for the adoption of the traceability system	Proposed texts constituting the basis of the traceability system validated and submitted to the Government for adoption	2022-2025		0	0	0		Not budgeted
Activity 13	Strengthen the capacity of value chain actors to manage the traceability system	Number of target actors at least 80% of key operators (producers, buyers, cooperatives, exporters, processors) trained in the management of the traceability system	2022-2025		15,000	15,000	10,000	40,000	
TOTAL				0	25000	25000	20000	70,000	
OBJECTIVE 3	Promoting agroforestry and sustainable production								
RESULT 4	Agroforestry projects, including activities to improve farmers' income, are implemented								
Activity 14	Conduct an inventory of ongoing and planned agroforestry projects by partners for the period 2022-2025	An inventory of agroforestry projects is available with specific objectives for the period	T1-T4 2023						CCC, ICF Secretariat, WCF
Activity 15	Establish a reporting system to monitor ongoing agroforestry projects	A reporting system is available	T1 2023					-	Not budgeted
Activity 16	Implement sustainable production projects including activities related to land tenure security and improvement of farmers' income	farmers' incomes are improved and land is secured	T3 2023-2025						See action plan of signatory companies
Activity 17	Monitor the implementation of identified projects, report regularly on progress	An annual monitoring report is available							Not budgeted
TOTAL				0	0	0	0	-	
RESULT 5	Collaboration of actors for the promotion of agroforestry is strengthened								
Activity 18	Organize regular workshops to share information and experiences on agroforestry projects	Information sharing workshops are organized	2022-2025		8000	8000	8000	24,000	2 workshops per year or 6 in 3 years (see WCF)
Activity 19	Strengthen the capacity of actors in agroforestry	The capacities of actors in agroforestry are strengthened	2022-2025		15000	15000	10000	40,000	Non Budgetisé
TOTAL				0	23000	23000	18000	64,000	

CHAINE DE RESULTATS	TITLED	DELIVERABLES	DURATION	2022	2023	2024	2025	TOTAL (EURO)	COMMENTAIRES
OBJECTIVE 4	Strengthen community participation in the implementation of ICF projects and promote social inclusion								
RESULT 6	Awareness-raising and community engagement activities are integrated into each project to strengthen the participation of all stakeholders in the implementation of ICF projects								
Activity 20	Organize consultations at the cocoa community level on the implementation of the Joint Action Framework and develop a community engagement roadmap	Report on consultations at the cocoa community level on the implementation of Framework for Common Action	T1-T2 2023		18000	16000	13000	47,000	
Activity 21	Ensure that sensitization and community engagement actions, in line with the roadmap developed, are integrated into each of the projects developed in the selected classified forests, parks and reserves	A report on sensitization and community involvement, in line with the roadmap, is prepared	2022-T4 2025		25000	20000	15000	60,000	
Activity 22	Monitor the implementation of the roadmap for community engagement within the framework of the ICF	An annual monitoring report is available	2023-2025		20000	20000	20000	60,000	Integrated into the Forest Protection budget
TOTAL				0	63000	56000	48000	167,000	
RESULT 7	Communication about ICF activities is strengthened, particularly with the populations concerned, for better community involvement and more social inclusion								
Activity 23	Develop and implement a communication and outreach plan for ICF	The draft 2022-2025 action plan and implementation plan are developed	T4 2022-2025		30000	30000	30000	90,000	
Activity 24	Develop and disseminate the Social Inclusion Guide as part of the ICF's activities	The social inclusion guide is finalized	2023-2025		15000	5000	5000	25,000	
TOTAL				0	45000	35000	35000	115,000	
OBJECTIVE 5	Ensure social safeguards								
RESULT 8	Actions to mitigate negative environmental and social impacts in the areas where ICF activities are implemented are integrated into each project and are subject to monitoring and evaluation								
Activity 25	Define, for each project around the selected Classified Forests and P&R, a social and environmental impact study of the activities, as well as the required safeguards	A social and environmental impact assessment of the activities, as well as the required safeguards defined for each identified site	2023-2025	0	0	0		-	Included in the budget for protection and restoration projects
Activity 26	Implement the safeguard measures identified in conjunction with local communities and civil society organizations.	Report on the implementation of the safeguard measures identified	2023-2025	0	0	0	0	-	Included in the budget for protection and restoration projects
Activity 27	Carry out monitoring and evaluation of social safeguard actions	A monitoring and evaluation report is available	2023-2025	0	0	0	0	-	Included in the budget for protection and restoration projects
TOTAL				0	0	0	0	-	

RESULTS CHAIN	TITLED	DELIVERABLES	DURATION	2022	2023	2024	2025	TOTAL (EURO)	COMMENT
OBJECTIVE 6	Strengthen ICF Governance and Develop 2022-2025 Action Plan								
RESULT 9	ICF governance is strengthened								
Activity 28	Strengthen the capacity of the ICF Technical Secretariat	Capacity building plan for the Technical Secretariat exists	2023-2025		15000	15000	15000	45,000	
Activity 29	Organize CoPil, CT and other technical meetings	CoPil, CT and other technical meetings	2023-2025		40000	40000	40000	120,000	
Activity 30	Ensure the operational functioning of the coordination unit	The coordination unit is operational	2023-2025		381916	255383	255383	892,682	
TOTAL				0	436916	310383	310383	1057682	
RESULT 10	A 2022-2025 Action Plan is established to serve as a roadmap								
Activity 31	Develop a 2022-2025 action plan based on CoPil recommendations and an implementation plan	A 2022-2025 action plan and implementation plan are developed							Not Budgeted
Activity 32	Organize a workshop to review the draft action plan by the Technical Committee	2022-2025 Action Plan reviewed and finalized							Not budgeted
Activity 33	Organize a validation workshop of the action plan by the Steering Committee	2022-2025 Action Plan validated							See budget for technical meetings
TOTAL				0	0	0	0	-	
RESULT 11	The visibility of the Cocoa and Forest Initiative is ensured (management of the stakeholders' database, communication and reports, communication materials)								
Activity 34	Participate in relevant national and international fora (National Tree Day public-private partnership platform, COP, etc.)	Participation in SARA, Arbor Day, etc.	2023-2025		80000	80000	80000	240,000	
Activity 35	Ensure the proper functioning of the Cocoa and Forest Initiative website	A website exists and is functional	2023-2025					-	Communication budget
Activity 36	Develop monitoring and progress reports and ensure their dissemination	A monitoring and progress report is developed and disseminated	2023-2025					-	Communication budget
TOTAL				0	80000	80000	80000	240,000	

CHALLENGE ANALYSES

Within the framework of the operationalization of the 2022-2025 action plan, the following challenges have been identified and taken into account

	Operationalization Challenges	Recommendations
01	To make the ICF the platform for catalyzing dialogues on cocoa-related deforestation, despite the existence of multiple initiatives and projects/programs on the same theme.	Guarantee the Secretariat the financial and technical means to function in the medium and long term in order to play the role of a platform for dialogue, coordination and the search for synergy of actions between the different stakeholders on issues related to environmental sustainability in cocoa production.
02	Information sharing, capitalization and capitalization and perpetuation of the stakeholders' achievements.	Promote information sharing on the following data : <ul style="list-style-type: none"> Private sector activities related to ICF ; Data generated by the traceability system and the deforestation monitoring system ; Data related to reforestation and afforestation activities. Organize experience sharing sessions among ICF members.
03	Restrictions related to the issue of improved plant material.	Continue dialogue with relevant institutions to ease restrictive measures.
04	Identify and implement incentives to encourage private sector investment	Clarify the regulatory framework for the management of carbon credits and the land and property rights of the tree. Open a debate on the typical technical and financial model for agroforestry and agroforestry concessions.
05	Define a strategy for addressing social aspects in forest management.	Continue the dialogue between stakeholders to find a consensual framework.
06	Financing of ICF activities.	Continue resource mobilization activities for the implementation of the action plan and the operation of the ICF.

CONCLUSION

As a result of the consultations and analysis of the 2022-2025, six main priorities were identified, including :

- **Selection of priority FCs and P&Rs and implementation of large-scale public-private projects to protect and restore selected landscapes** : as already indicated, for the 2022-2025 action plan, priority will be given to selected classified forests, parks and reserves. For the successful implementation of ICF activities that are primarily related to forest protection, this activity will need to be carried out in a collaborative approach that ensures the commitment of all.
- **Financing of the Initiative** : to meet the challenges related to the mobilization of financing, it is necessary to initiate consultations, on the one hand, between the ICF partners and, on the other hand, with potential financial partners (private sector, donors, etc.) to agree on modalities for the mobilization and management of funds that inspire confidence and credibility.
- **Effective and sustainable functioning of the Permanent Secretariat** to ensure not only the holding of meetings, but also the monitoring of the implementation of commitments on the ground and the implementation of the 2022-2025 action plan. This will have to ensure a sustainable funding mechanism for the Secretariat.
- **Satellite monitoring**: Forest monitoring is a priority for achieving the ICF objectives. To this end, its implementation consists of two approaches: satellite monitoring and monitoring by agents in the field.

Satellite monitoring must be operationalized in order to be able to carry out targeted field monitoring based on alerts and data collected. In addition, initiative partners will need to ensure that the learnings from satellite monitoring under the ICF inform the process of establishing a national scale monitoring system that is being implemented.

- **Traceability**: the focus will be on monitoring the implementation of activities carried out by the Cocoa Coffee Council and the creation of a framework for consultation and exchange between the Council and all other partners in the initiative.
- **Landscape approaches (landscape management)**: The landscape approach aims to think of a territory in relation to the ecosystems that make it up and by taking into account the populations that live there and their interactions with these ecosystems.
It is thus necessary to involve the populations in the sustainable management of their environment and to put forward the gain for the populations to adopt an ecologically sustainable mode of development. Within the framework of the ICF, this approach will facilitate not only the execution of activities but also the sustainability of these implemented activities.

In addition to the involvement of the populations, the landscape approach makes it possible to identify and address in a more holistic way the environmental, social and economic challenges of a given landscape and to ensure a better coordination and an optimization of the synergies of the actions carried out in this landscape; and thus to optimize the impacts of interventions.

RESULTS CHAIN	TITLED	LIVRABLES
OBJECTIVE 1	Ensure the protection and restoration of selected priority forests	
RESULT 1	Protection and restoration projects are developed for collective investment by stakeholders in the selected classified forests and parks and reserves and their peripheral areas	
Activity 1	Establish the selection of Category 1 and 2 Classified Forests (FC), parks and reserves based on the criteria of the March 2022 steering committee and propose them to the technical committee.	The criteria for the selection of Category 1 and 2 Classified Forests, parks and reserves are available and validated.
Activity 2	Develop, for each of the selected forests, a participatory management (protection/restoration) project proposal, including budget and financing plan.	A participatory (protection/restoration) management project proposal is developed for each of the selected forests
Activity 3	Validate project proposals	Project proposals are validated
Activity 4	Implement forest protection and restoration projects	Forest protection and restoration projects are implemented
Activity 5	Ensure the monitoring and evaluation of projects.	An annual report is available and submitted to the COPIL
RESULT 2	The satellite monitoring system for the ICF is operational	
Activity 6	Make the deforestation monitoring and alert system operational	The monitoring and alert system for the ICF is operational
Activity 7	Monitor classified forests, parks and priority reserves identified based on alerts and data provided by the satellite tool	Monitoring report available
Activity 8	Carry out monitoring and evaluation of activities	An annual report is available each year, including data on monitoring and evaluation
Activity 9	Use the satellite monitoring system to determine the evolution of forest cover in the areas covered by the ICF	The evolution of forest cover in the areas covered by the ICF is determined each year
OBJECTIVE 2	Supporting the implementation of the traceability system	
RESULT 3	A unified traceability system at the national level is established	
Activity 10	Co-organize periodic meetings with the CCC on the status of the development of the national traceability system	Periodic meetings on the status of the development of the national traceability system are organized
Activity 11	Ensure the follow-up of the implementation of the Unified Traceability System	A progress report is presented periodically (Implementation plan, pilot phase, extension and generalization)
Activity 12	Contribute to the establishment of the regulatory framework for the adoption of the traceability system	Proposals for texts constituting the basis of the traceability system are validated and submitted to the Government for adoption
Activity 13	Strengthen the capacities of the actors of the value chain for the management of the traceability system	Number of target actors at least 80% of key operators (producers, buyers, cooperatives, exporters, processors) trained in the management of the traceability system

CHAINE DE RESULTS	TITLED	DELIVERABLES
OBJECTIVE 3	Promote agroforestry and sustainable production	
RESULT 4	Agroforestry projects are implemented	
Activity 14	Conduct an inventory of ongoing and planned agroforestry projects by partners for the period 2022-2025	An inventory of agroforestry projects is available with specific objectives for the period
Activity 15	Establish a reporting system to monitor ongoing agroforestry projects	A reporting system is available
Activity 16	Implement sustainable production projects including activities related to land tenure security and improvement of farmers' income	Farmers' incomes are improved and land is secured
Activity 17	Monitor the implementation of identified projects	An annual monitoring report is available
RESULT 5	Collaboration of actors for the promotion of agroforestry is strengthened	
Activity 18	Co-organize regular workshops to share information and experiences on agroforestry projects	Information sharing workshops are organized
Activity 19	Strengthen the capacity of actors in agroforestry	The capacities of actors in agroforestry are strengthened
OBJECTIVE 4	Strengthen community participation in the implementation of ICF projects and promote social inclusion	
RESULT 6	Awareness-raising and community engagement actions are integrated into each of the projects implemented to strengthen the participation of all stakeholders in the implementation of ICF projects	
Activity 20	Organize consultations at the cocoa community level on the implementation of the Framework for Common Action and develop a community engagement roadmap	Report on consultations at the cocoa community level on the implementation of the Framework for Common Action
Activity 21	Ensure that sensitization and community engagement actions, in line with the roadmap developed, are integrated into each of the projects developed in the selected classified forests, parks and reserves	A report on sensitization and community involvement, in line with the roadmap, is prepared
Activity 22	Monitor the implementation of the roadmap for community engagement within the framework of the ICF	An annual monitoring report is available
RESULT 7	Communication about ICF activities is strengthened, especially to affected populations, for better community engagement and social inclusion	
Activity 23	Develop and implement a communication and outreach plan for ICF	The draft 2022-2025 action plan and implementation plan is developed
Activity 24	Develop and disseminate the Social Inclusion Guide as part of ICF activities	Social inclusion guide finalized

RESULTS CHAIN	TITLED	DELIVERABLES
OBJECTIVE 5	Ensuring social safeguards	
RESULT 8	Actions to mitigate negative environmental and social impacts in the areas where ICF activities are implemented are integrated into each project and are subject to monitoring and evaluation	
Activity 25	Define, for each project around the selected Classified Forests and P&R, a social and environmental impact study of the activities, as well as the required safeguard measures.	A social and environmental impact assessment of the activities, as well as the required safeguards defined for each identified site
Activity 26	Implement the safeguard measures identified in conjunction with local communities and civil society organizations.	Report on the implementation of the safeguard measures identified
Activity 27	Carry out monitoring and evaluation of social safeguard actions	A monitoring and evaluation report is available
OBJECTIVE 6	Strengthen ICF governance and develop the 2022-2025 action plan	
RESULT 9	ICF governance is strengthened	
Activity 28	Strengthen the capacity of the ICF Technical Secretariat	Technical Secretariat capacity building plan exists
Activity 29	Organize CoPil, CT and other technical meetings	CoPil, CT and other technical meetings
Activity 30	Ensure the operational functioning of the coordination cell	the coordination cell is operational
RESULT 10	A 2022-2025 Action Plan is developed to serve as a roadmap	
Activity 31	Develop a 2022-2025 action plan based on the CoPil recommendations and an implementation plan	A 2022-2025 action plan and implementation plan are developed
Activity 32	Organize a workshop to review the draft action plan by the Technical Committee	2022-2025 Action Plan reviewed and finalized
Activity 33	Organize a validation workshop of the action plan by the Steering Committee	2022-2025 Action Plan is validated
RESULT 11	The visibility of the Cocoa and Forest Initiative is ensured (management of the stakeholders' database, communication and reports, communication materials)	
Activity 34	Participate in relevant national and international fora (National Tree Day, Public-Private Partnership Platform, COP, etc.)	Participation in SARA, Arbor Day etc.
Activity 35	Ensure the proper functioning of the Cocoa and Forest Initiative website	A website exists and is functional
Activity 36	Develop monitoring and progress reports and ensure their dissemination	A monitoring and progress report is developed and disseminated



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